

Committee	Board of Management		
Agenda Item Number	10.1		
Date paper prepared	12/07/2022	Date of committee meeting	20/07/2022
Subject	One UHI		
Author	Jane Lewis, Principal		
Action requested	For note		
Purpose of the paper	Update on One UHI conference		
Brief summary of the paper	<p>Chair and Principal of UHI Shetland attended the One UHI Conference held on 14-15th June near Inverness, convened by the Chair of Court, Alastair MacColl. The conference was attended by board chairs, partner principals, members from UHI court, UHI senior executive and representatives from the staff and students . The conference was an occasion to assess the current state of the partnership and explore opportunities for the future.</p> <p>At the conference, all participants committed to work together and engage purposefully, positively and collaboratively to design options to develop the partnership. The participants identified a set of principles (below) and a process to undertake this work.</p> <p>Court met immediately following the conference and endorsed this process and welcomed the commitment to work collaboratively.</p> <p>The Principles of a More Integrated and Connected UHI Partnership</p> <p>As UHI Partners, we have committed to the following principles to underpin how we will work together to make UHI a more integrated and connected partnership:</p> <ul style="list-style-type: none"> • Transparency, honesty and open communication • Simplification where possible (reducing complexity) • Excellence in our core (tertiary) business • Co-ordination and collaboration (not competition) • Respecting diversity • Place-based (local empowerment, with accountability) • Financial sustainability (with a new financial operating model) • Collective responsibility • Pace and momentum (a sense of purpose) • Equity <p>Since the conference the process of developing an options paper has been started. Max Brown from UHI EO has been identified as an internal resource and an external consultant (Pete Ryder, Rockbourne) has been engaged to assist in the</p>		

	process. The intention is for a draft version of the report to be ready for mid-August when the conference will reconvene.
Consultation	Discussion of One UHI was held at our Board and at our SMG and staff were invited to contribute to the discussion. A short paper summarising that consultation was produced and used to inform our contributions at the conference.
Resource implications	Attendance at these meetings in person will be important to ensure our voice is heard.
Risk implications	This work is key to ensuring a financially sustainable partnership in the future.
Link with strategy	Will allow effective delivery of strategy in the future.
<u>Equality, Diversity and Inclusion</u>	N/A
Island Community Impact	Identified as important and required as the work progresses

Paper status	<input checked="" type="checkbox"/> Open – The paper may be circulated to non-members of the committee and published online without restriction. <input type="checkbox"/> Restricted – The paper must not be circulated to non-members or published online until after the committee meeting. <input type="checkbox"/> Confidential - The paper must not be circulated beyond the committee members and should not be published online. [Please note papers may still be subject to Freedom of Information requests – see below].
Freedom of information	Open If closed/ withheld, select date this will become 'open': Enter a date.