

Transition Board – Shetland Merger Project

Committee	Transition Board – Shetland Merger Project
Subject	Strategy approval
Action requested	<input type="checkbox"/> For information only <input checked="" type="checkbox"/> For discussion <input type="checkbox"/> For recommendation <input checked="" type="checkbox"/> For approval
Brief summary of the paper	To note final UHI strategy (TB2021-37 UHI Daring to be different strategic-plan.pdf) and approve Shetland UHI strategy (TB2021-37 SUHI Strategy.pdf)
Resource implications [if yes, please provide detail]	Yes Strategy will inform how we use our resources
Risk implications [if yes, please provide detail]	Yes Clear strategy required to shape development of Shetland UHI
Date paper prepared	13-Jul-21
Date of committee meeting	21-Jul-21
Author	Laura Burden
Equality and diversity	No
Status	Non-confidential
Freedom of Information Can this paper be included in 'open' business?*	Yes
Status following the meeting	

Context

UHI has developed a new strategy – Daring to be different (TB2021-37 UHI Daring to be different strategic-plan.pdf) following extensive consultation. A consultation draft was reviewed by the Transition Board on 21st April (TB2021-16). This sets the context for the Shetland UHI strategy.

Each pillar of the strategy was developed separately through working groups, workshops and all elements have been reviewed and amended by various committees (Table 1). Finally all four pillars were brought together and further refined and have been reviewed twice by the Joint Management Short Life Working Group. The final draft is presented here (TB2021-37 SUHI Strategy.pdf).

The Board is asked to review and approve the strategy.

Table 1 Strategy Development

Strategy	Development	Review
Tertiary education	LTR workshop (27 May) led by Jane Lewis	LTR (23 rd June), JM SLWG (1 st June)
Research & Knowledge Transfer	Working group from REKT committee led by Beth Mouat	JREKT (2 nd February, 12 th May), LTR (14 th April)
Engagement	Working group led by Kevin Briggs	JM SLWG (4 th May)
Enterprise	Working group led by Ian Napier	JM SLWG (1 st June)
Whole strategy	Senior staff and strategy leads led by Laura Burden	JM SLWG (29 th June, 13 th July)

LTR – TB Learning Teaching and Research sub-committee; JREKT - Joint Research, Enterprise and Knowledge Transfer committee; JM SLWG- Joint Management Short Life Working Group