# Shetland UHI - Skills Matrix February 2023

### Page 1: Welcome

Welcome to the Shetland UHI Skills and Experience Survey.

All survey responses provided shall be utilised by the Search and Nominations Committee for the purposes of assessing what skills are required for each of its committees.

If you experience any problems completing this survey, please contact Matt Sierocinski King via email: matt.sierocinski.king@uhi.ac.uk

Please press next to continue.

### Page 2: Skills Matrix

Skills ratings are evaluated as follows:

High: My background and experience in this area allows me to lead discussion on this topic comfortably.

**Medium**: My background and experience in this area me to participate on an informed basis during a Court discussion on this topic.

Low: I have minimal background and experience on this topic.

Please select the relevant experience rating against each skill from 'high', 'medium' or 'low'. All information provided shall be utilised by the Nominations Committee and Board for the purposes of assessing what skills are a strong match for the skills required for each committee.

"Networked into": where applicable, please give specific examples of networks you have developed within the specified Skill and Experience area.

1. Education - Working with academics and students; involvement in secondary, further and higher education institutions; knowledge of the student experience

	Experience Rating * Required				
	High	Medium	Low	Networked into:	Additional Comments:
Education	С	0	С		

2. Arts/Culture/Media/Communications/Creative Industries - Experience in these industries.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Arts/Culture/Media/Communications/Creative Industries	0	О	0		

3. Audit - Audit processes; development of policies, procedures and processes for the effective management of organisational risk.

#### More info

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Audit	0	C	0		

4. Entrepreneurship - Developing, organising and managing an enterprise.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Entrepreneurship	0	C	0		

5. Equality and Diversity - Understanding of the considerations associated with equality and diversity for organisations.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Equality and Diversity	O	0	С		

6. Estate Management - Management and strategic development of and investment in existing estate as well as construction of new facilities.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Estate Management	0	0	О		

7. Finance - Financial reporting and operational management; financial and investment considerations associated with the management of organisations.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Finance	O	O	O		

8. Fundraising - Development of and implementation of fundraising campaigns.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Fundraising	O	О	C		

9. Governance - Knowledge of/experience of working within, legal frameworks and governing documents/bodies of organisations

Experience Rating \* Required

	High	Medium	Low	Networked Into:	Additional Comments
Governance	0	O	0		

10. Human Resources - Best practices in human resources; employment legislation and Labour Relations.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Human Resources	О	0	0		

11. International - Professional experience in the international sphere.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
International	С	0	C		

12. Law - The legal considerations and issues faced by large and complex institutions.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Law	О	o	0		

13. Local Community - Active involvement in organisations which are embedded and representative of the local area's social and cultural diversity.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Local Community	0	O	0		

14. Policy/Strategy - Development of/Implementation of high level operational/strategic documentation.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Policy/Strategy	0	C	С		

15. Research - Systematic investigation in order to establish facts and reach new conclusions.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Research	O	0	С		

16. Sustainability - Progressing/enhancing environmentally sound processes

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Sustainability	0	O	О		

17. Senior Management - Leading organisations and resolving the issues and challenges which face them; developing and implenting strategy for the same including change management.

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Senior Management	О	0	О		

18. Wellbeing - awareness of individuals' personal needs, and/or advancing the mental health of individuals on a personal or cultural basis

	Experience Rating * Required				
	High	Medium	Low	Networked Into:	Additional Comments
Wellbeing	О	0	О		

### Page 3: Preference Areas

Completion guidance

Preference ratings are evaluated as follows:

High: A strong preference to making a contribution to this area of Shetland UHI's work.

**Medium**: An ability to make a contribution to this area of Shetland UHI's work.

**Low**: A preference to make contributions to other areas of Shetland UHI's work.

#### 19. Preference Area

	Experie	nce Level (	Optional
	High	Medium	Low
Audit	О	С	0
Community Engagement/Widening Access	О	С	0
Education	0	О	0
Estates	О	С	0
External Relations	0	С	0
Finance	0	О	0
Fundraising	0	О	0
Governance	0	О	0
Human Resources	0	0	0
Health and Safety	О	С	0
IT	0	О	0
Research	0	О	0
Remuneration	0	О	0
Student satisfaction	0	0	0
Other	0	0	0

20. Please rank, in order of preference, which committees you feel your skills and interests, match the closest.

#### More info

Please don't select more than 1 answer(s) per row.

Please select between 1 and 5 answers.

Please don't select more than 1 answer(s) in any single column.

	1st Preference	2nd Preference	3rd Preference	4th Preference	5th Preference
Audit Committee	Г	Г		Г	Г
Finance and General Purposes Committee	Г	Г	Г	Г	Г
Human Resources and Remuneration Committee	П	Г	Г	Г	Г

Learning, Teaching, and Research Committee	Г	Г	Г	Г	Г
Search and Nominations Committee	Г	Г	Г	Г	Г

21. Enter your name. * Required	

## Page 4: Finish

Thanks for completing this survey.

All information provided will be utilised by the Nominations Committee and Board of Management for the purposes of assessing what skills are the most appropriate match for its committees.